



**South East Coast
Ambulance Service**
NHS Foundation Trust



Trust Board Meeting to be held in public

4 December 2025

10.00-13.00

Redhill Suite, Banstead MRC

Agenda

Item No.	Time	Item	Paper	Purpose	Board Lead
Board Administration & Governance					
79/25	10.00	Welcome and Apologies for absence	-	-	MW
80/25	10.01	Declarations of interest	-	To Note	MW
81/25	10.02	Minutes of the previous meeting: 2 October 2025	Y	Decision	MW
82/25	10.03	Matters arising (Action log)	Y	Decision	PL
83/25	10.05	Chair's Report	Y	Information	MW
84/25	10.10	Audit & Risk Committee Report	Y	Assurance	PS
		EPRR Annual Assurance		Assurance	JA
85/25	10.25	Shadow Board Feedback	Verbal	Information	KN
86/25	10.40	Chief Executive's Report	Y	Information	SW
Strategy & Performance					
87/25	10.55	Board Story – Inspire Network	-	Framing	MD
Strategic Aim: Our People Enjoy Working at SECamb					
88/25	Supporting Papers: a) Board Assurance Framework b) Integrated Quality Report				
89/25	11.05	People Committee Assurance Report	Y	Assurance	MP
90/25	11.20	EDI Priorities / WRES DES Data Insights	Y	Assurance	SWa
	11.40	Break			
91/25	11.50	Integrated Education Strategy	Y	Decision	JL
Strategic Aim: We Deliver High Quality Care					
92/25	Supporting Papers: a) Board Assurance Framework b) Integrated Quality Report				
93/25	12.05	Quality & Patient Safety Committee Report	Y	Assurance	LS
Strategic Aim: We are a Sustainable Partner as Part of an Integrated NHS					
94/25	Supporting Papers:				

	a) Board Assurance Framework b) Integrated Quality Report c) Month 7 Finance Report				
95/25	12.35	Finance & Investment Committee Report	Y	Assurance	SO
Closing					
96/25	13.00	Any other business			MW
After the meeting is closed any questions received ¹ from members of the public / observers of the meeting will be addressed.					

¹ Only questions submitted at least 24 hours in advance of the Board meeting will be taken. Please see website for further details: [Trust Board](#)