



Trust Headquarters
Nexus House
4 Gatwick Road
Crawley
West Sussex
RH10 9BG

Internal Ref:
Email:

Tel: 0300 123 0999
www.secamb.nhs.uk

Dear,

The Trust is in receipt of your Freedom of Information Act 2000 (FOIA) request, thank you. This request has been assigned the internal reference quoted above; please ensure that you quote this number in any future correspondence.

FOI Request

You asked us:

I am conducting a study of multi-agency emergency preparedness.

Under the provisions of the Freedom of Information Act 2000, I am writing to request the following information:

- 1. How many multi-agency exercises have been conducted by your organisation within the last 3 years (1st May 2022 to 30th April 2025 inclusive).**
- 2. What proportion of these multi-agency exercises were:**
 - i. Tabletop / Scenario Based**
 - ii. Live Exercises**
 - iii. Other (please state)**
- 3. Please detail how post-exercise findings are fed back into the organisation and how any changes to policies and procedures are implemented as a result of this feedback.**
- 4. What proportion of multi-agency exercises in the last 3 years:**
 - i. Involved more than two CCA 2004 category one responder organisations (please detail)**
 - ii. Involved CCA 2004 category two responders (please detail)**
 - iii. Involved organisations from the voluntary and faith based sectors (please detail).**
- 5. Please detail how the aims and objectives of the exercise are determined and communicated to the parties involved.**

Formal Response



Saving Lives,
Serving Our Communities

Chair: Michael Whitehouse CEO: Simon Weldon

The Trust confirms it holds the information you requested.

1. How many multi-agency exercises have been conducted by your organisation within the last 3 years (1st May 2022 to 30th April 2025 inclusive).

During this period, our organisation actively participated in a total of 149 multi-agency exercises. This figure reflects only collaborative efforts with external partners and does not include internally conducted exercises

2. What proportion of these multi-agency exercises were:

Approximately 70% of these exercises were conducted as live simulations, with the remaining 30% delivered in a tabletop format.

3. Please detail how post-exercise findings are fed back into the organisation and how any changes to policies and procedures are implemented as a result of this feedback.

Post-exercise findings are captured through structured debriefs, participant surveys, and formal evaluation reports. These findings are:

- Reviewed by a dedicated exercise evaluation team.
- Summarised into an Debrief Report (Utilising either the After Action Review or College of Policing Debriefing Models).
- Shared with all participating agencies and internal stakeholders.
- Actionable recommendations are tracked through an internal governance process.
- Required changes to policies or procedures are proposed to the relevant policy owners and approved through our internal change management framework.
- Lessons learned are also integrated into future training and planning cycles.

4. What proportion of multi-agency exercises in the last 3 years:

i. Involved more than two CCA 2004 category one responder organisations (please detail) ii. Involved CCA 2004 category two responders (please detail) iii. Involved organisations from the voluntary and faith based sectors (please detail).

All of our multi-agency exercises during this period included participation from at least one other Category One responder. However, SECamb does not currently hold detailed records indicating how many of these exercises involved Category Two responders or organisations from the Voluntary and Faith sectors.

5. Please detail how the aims and objectives of the exercise are determined and communicated to the parties involved.

Exercise aims and objectives are developed collaboratively during the planning phase, involving all key stakeholders. The process includes:



- Identifying strategic and operational priorities.
- Aligning with national and local risk assessments.
- Consulting with participating agencies to ensure relevance.

Objectives are communicated through:

- Pre-exercise planning meetings.
- Exercise planning documents (e.g., Exercise Directive, Scenario Briefs).
- Pre-exercise briefings and participant guides.

Next steps

We hope you find the information provided to be of some assistance.

Should you be dissatisfied with our response then in the first instance please contact Caroline Smart, Head of Information Governance, via the following email address: FOI@secamb.nhs.uk

You can ask us to review our original response. If you would like us to carry out an internal review, please let us know within 40 working days of you receiving our original response. This review will be conducted by an individual who was not directly involved in reviewing the original response, ordinarily, the Trust Data Protection Officer. We will endeavour to complete this request within 20 working days.

Should you remain dissatisfied then you can contact the [Information Commissioner's Office](#) (ICO). Complaints to the ICO should be made within six weeks of receiving the outcome of an internal review. The easiest way to lodge a complaint is through their website: www.ico.org.uk/foicomplaints.

Alternatively, the ICO's postal address is:
Information Commissioner's Office, Wycliffe House, Water Lane, Wilmslow, SK9 5AF.

Yours sincerely,

Freedom of Information Coordinator
South East Coast Ambulance Service NHS Foundation Trust



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